LONG TERM VISION – HALTON 2025 “KEEPING IT ALL HAPPENING”

Introduction

1. Our long-term vision is evidence based and validated by collected data, research undertaken and satisfaction/user surveys.

2. Our communities have set our Priorities - they are:
   - Children & Young People in Halton
   - Healthy Halton
   - Safer Halton
   - Urban Renewal in Halton
   - Education, Learning & Skills in Halton
   - (Running our business efficiently)

3. The Halton Strategic Partnership and all its constituent parts is critical in the development, delivery, engagement and monitoring of Halton 2025 – “Keeping it all Happening”.

4. Our communities and neighbourhoods are also playing an active part in the setting of priorities and delivering them.

How will Halton look in 2025

Halton’s communities will be cohesive, thriving and vibrant.

All Halton’s residents young and old will be in good health and will have the academic and/or vocational skills to maximise their economic opportunities, in an environment that offers sustainable modern and traditional accessible employment.

All Halton’s residents will have access to a home that meets their personal and family requirements, within neighbourhoods that are safe, clean, green and environmentally sustainable, and that offer opportunities for a wide range of social, cultural, sporting, leisure and retail activities.

Critical Milestones

2008 – Baseline Data

2010

By 2010 we will deliver in partnership the following:

Children & Young People

- Integrated the services of the Council with the PCT to create local services of
– Teams around the child and family
– Teams around the school(s)
– Teams around the community

- Established 14 children’s centres across the Borough delivering integrated services to the child and their family
- Complete the preliminary stage of Building Schools for the Future, and agree primary school reorganisation as a prelude to the transformation of learning later in the decade
- Refocused Children and Young People’s Services through the development of a ‘Preventative department’
- Consolidate a range of joint processes across the Partnership including the Common Assessment Process; lead professional and information sharing protocols
- Implemented a workforce Development Strategy across the Children and Young People’s Trust
- Have an embedded Children’s Trust commissioning process where all agency priority investment is agreed and procured

**Employment, Learning & Skills**

- Completed the first implementation stage of a coherent 14 – 19 Strategy for Learning
- Improvement in working age population skills at levels 2, 3 and 4.

**Safer Halton**

- Secured Green Flag status for Runcorn Hill Park and Runcorn Town Hall Park
- Increase further overall satisfaction with area
- Improve perceptions of anti-social behaviour
- Reduce further repeat incidents of domestic violence
- Reduce alcoholic harm related admissions
- Reduce re-offending rates

**Healthy Halton**

- Integrated provider services within Social Care with the PCT
• Introduced Choice Based Lettings
• Increased the number of Extra care facilities
• Introduced Individualised budgets
• Increased sports uptake and introduced a wider range of sporting facilities
• Introduced a new IT system for care management and PCT services
• An increase in life expectancy at birth to that of the rest of England, which is 78.6 years for males and 82.5 years for females
• A reduction in the rate of deaths from cardio vascular disease in the under 75s of 53%. This will mean that death rates from CVD in this age group will be the same in Halton as they are in the rest of England.
• A reduction in the rate of death from cancer in the under 75s by 26%. This will mean that the death rates from cancer in this group will be the same as for the rest of England.
• A reduction in the teenage conception rate of 55% to bring the rate in line with the rest of England.
• A 10% reduction in the gap between the infant mortality rates in 'routine and manual' socio-economic groups and England as a whole. Because these rates are already low, crude numbers are small. A risk factor for infant mortality is low birth weight, which is itself related to smoking in pregnancy. Therefore, to assess progress towards this target, two proxy indicators are used proportion of women continuing to smoke during pregnancy and initiation of breastfeeding. These will be in line with the average for England.

Urban Renewal

• Commenced development of 70,000 sq ft of distribution space at Port of Weston
• Provided 2m sq ft of rail related distribution facilities at 3MG
• Supported the expansion of the Daresbury Science & Innovation Centre
• Provided 250,000 sq ft of business floor space at the Economic Development Zone
• Regenerated 1400 deck access blocks at completed new village square and local centre at Castlefields
- Continued the expansion of the housing mix with the further development of Upton Rocks and Sandymoor
- Further developed the town centres with the completion of the Windmill Centre redevelopment and start the first phase of the Canal Quarter
2015
By 2015 we will deliver in partnership the following:

Children & Young People

- Completed the refurbishment, remodelling and rebuilding of all Halton’s Secondary and Secondary Special School provision, creating a series of new learning communities.
- Transformed both the learning environment, and learning experience of young people, the latter through the deployment of 14 new diplomas in addition to GCSE and A Level qualifications
- Completed the transformation of learning in primary education
- Integrated services for children and young people across the partners of the Children’s Trust through the joint commissioning of services from Universal to Specialist.
- Narrowed the gap in attainment of vulnerable groups and those of the broader population by 50%
- Developed the market (both internal and external) to provide individualised, high quality services geared to the child and their family as consumer rather than service user. Market typified by a plurality of providers.

Employment, Learning & Skills

- Built a new library in Old Runcorn Town
- Developed a range of virtual library options based upon IT systems
- Improved the local economy so that employment skills and business start ups are on a par with the NW region.
- Completed the new college campus at Widnes

Safer Halton

- Secured Green Flag status for Runcorn Hill Park and Runcorn Town Hall Park
- Increase further overall satisfaction with area
- Improve perceptions of anti-social behaviour
- Reduce further repeat incidents of domestic violence
- Reduce alcoholic harm related admissions
- Reduce re-offending rates
- Increase the number of individuals accessing and being retained in treatment services (drug and alcohol)
- Increase percentage of people who feel informed about what is being done to tackle anti-social behaviour in their area
- Further raise awareness and change attitudes to Domestic Violence

**Healthy Halton**

- Implemented self assessment for users and carers based upon IT systems
- Introduced more services to support people in their own homes
- Staff working in different ways from home and new approaches to care management introduced
- Services provided on a shared basis across Borough boundaries e.g. Health and Social Care
- Further improvements in the health of the population of Halton and a reduction in the health inequalities both within the borough and between the borough and the rest of England. This will be achieved through effective partnership commissioning of services which recognise the social determinants of ill health for all age groups. We will have integrated more fully the key aspects of our public services that contribute to the development of health within the population, e.g. housing, education, employment, leisure, culture, spatial planning.
- The social, economic and physical environment within the borough will be developed with population health gain as a central priority. This will enable and support individuals to make healthier choices.
- We will have achieved a further reduction (in line with national guidance) in behaviours that have a negative impact of health leading to reductions in levels of smoking and obesity, misuse of alcohol and drugs, teenage conception and STI.
- Mental health of the population will have improved due to improvements in mental health promotion and mental health service provision.
- Older people in the borough will be enjoying more years of healthy living and appropriate levels of support to remain living independently in their communities.
We will be starting to realise the health benefits of our efforts to move to a more environmentally sustainable economy, which will have resulted in fewer environmental threats to public health. The consideration of health impacts will be central to all major decisions.

Urban Renewal

- Complete the Mersey Gateway Project
- Completed the Economic Development Zone
- Commenced work on the North Widnes Business Park
- Enhanced the housing, retail and leisure mix in Runcorn Town Centre with the completion of a major new retail offer of over 100,000 sq ft
- Provided over 3m sq ft of rail related distribution facilities at 3MG
- Reopened the Municipal Golf Course
2020
By 2020 we will deliver in partnership the following:

Children & Young People

- Embedded fully integrated services for children and young people at a locality level; fully decentralised the responsive to local need
- Fully implemented a range of learning communities across the Borough delivered through a campus of complimentary facilities
- A single commissioning process for all Children’s Services delivered through a plurality of providers public, private and voluntary
- Changed the culture of services through Governance arrangements that fully involve children and young people as participants
- Narrowed the gap for disadvantaged groups through child specific personalised plan
- Delivered services through a one stop Children’s Trust accessible 24 hours

Employment, Learning & Skills

Working age people claiming out of work benefits in the worst performing neighbourhoods achieved National averages for:

- Business start ups (VAT registration rates)
- Working age population qualified to at least level 2 skills
- Working age population qualified to at least level 3 skills
- Working age population qualified to at least level 4 skills

Safer Halton

- Continued improvement to issues identified earlier
- Introduced new approaches to neighbourhood Policing
- Remove street dealing of drugs

Healthy Halton

- Developed new eco housing provision
Developed new health and social care technological systems to support people at home e.g. mobile technology, new housing provision.

Improvements in health and reductions in health inequalities, both within the borough and between the borough and the rest of England have been maintained. Public health is a central theme running through all policy and decision making processes.

Commissioning of health and social services is fully integrated and there are robust mechanisms in place for allowing public participation in these processes.

The promotion and protection of public health is a key element of all employees and they have been trained and rewarded accordingly.

The key settings for the promotion of health are being fully utilised, e.g. children’s centres, nurseries, schools, colleges, workplaces, leisure places, local communities etc.

In increased proportion of the NHS and LA budgets are being spent on upstream activity to protect and promote health.

**Urban Renewal**

- Completed the redevelopment of Port of Weston
- Improved the local economy so that employment skills and business start ups are on a par with the NW region
- Provided additional office development at the Heath
- Completed the development of Daresbury Science and Innovation Park
- Extended the Bridgewater Canal and Link once again with the slip canal

**2025**

By 2025 we will deliver in partnership the following:

**Children & Young People**

- Developed new inclusion models of citizenship for young people
- Developed structures whereby all services are delivered through universal provision – no further two tier services
- A united commissioning function across Children and Adult Services
- A population with high ambition and aspiration based on success and delivery of a vibrant economy
• All services funded on the basis of outcomes irrespective of market provider

• Plans published for learning in 2040

Employment, Learning & Skills

• Joined services within Schools and adult services for example adult education and Supported Employment

• Working age people claiming out of work benefits in the worst performing areas brought up to national averages

Safer Halton

• Continued improvements in indicators cited earlier

• costs to the public of alcohol abuse are eliminated

• alcohol ceases to be a significant cause of crime

Healthy Halton

• Introduced new Social care systems which avoid hospital admission and care provided through GP and home care services in local facilities

• Move to complete personalised services on line for the majority of vulnerable adults and carers.

• The capacity to identify the health needs of the diverse population of Halton efficiently with the participation of the target groups affected. Integrated commissioning of services will meet the needs of these target groups with particular emphasis on the needs of an ageing population within the borough.

• A legacy of the previous two decades of targeted public health which will mean that young people have been given a healthier start in life and are therefore at less risk of ill health.

• Increased prosperity in the borough has led to a better standard of living overall and this has a positive impact on health. There will be fewer people behaving in ways that put their health at risk, e.g. smoking, alcohol and substance misuse, poor diet, lack of exercise, unsafe sexual practices etc.

• There will be a reduction in the threat to health from environmental factors and this will make an important contribution to the wider effort to reverse trends in climate change, thus averting the serious risks to health associated with this.
Health is firmly established as the key priority for the local authority and its partners.

Urban Renewal

- Bridgewater Canal extension should have been completed to link once again to ship canal
- Junction 11A (M56) improved, improving accessibility for East Runcorn
- Completion of Daresbury Park Railway Station